

PLANNING AND CONTINUOUS  
IMPROVEMENT:

# BUILDING A LEARNING COLLEGE



MARICOPA  
COMMUNITY  
COLLEGES

Vision, Mission,  
Core Planning Areas  
& GB Outcomes

## ENVIRONMENTAL FORCES

- Trends
- Demographics
- Community Needs
- Competition

## CONTINUOUS IMPROVEMENT

- Student Academic Achievement Outcomes
- Core Indicators
- Program Review
- CCSSE
- HLC (NCA) Self-Study
- Evaluation of Divisional and Operational Plan Objectives
- Noel Levitz Student Satisfaction Inventory
- NCCBP

ESTRELLA MOUNTAIN COMMUNITY COLLEGE

## VISION, MISSION & CORE VALUES

### LONG-TERM PLANS

5, 10 AND 20 YEARS

- Campus Master Plan
- Financial Resource
- Instructional Programs
- Enrollment Management
- Learning and Technology
- Student Academic Achievement

### STRATEGIC COMMITMENTS

3 YEARS

- Build a Thriving Community Through Access & Success
- Be a Driving Force for Economic & Workforce Development
- Attain Recognition as an Innovative Learning Organization

### DIVISIONAL AND OPERATIONAL PLANS

1-3 YEARS

#### Administrative Divisions

- Business Services
- Community Education
- Facilities Management
- Planning and Institutional Effectiveness
- Information Technology
- Institutional Advancement
- Student Affairs

#### Academic & Occupational Divisions

- Arts and Composition
- Counseling
- Behavioral Sciences and Cultural Studies

- Modern Languages
- Instructional Computing
- Information Resources
- Mathematics, Physics, and Engineering
- Nursing
- Occupational Education
- Science

#### Operational Plans

- SouthWest Skill Center
- Center for Teaching and Learning
- Learning Support Services
- Fitness and Wellness